

BDF

BETHLEHEM
DEVELOPMENT
FOUNDATION

A Non - Profit Organization



ANNUAL
REPORT
2018





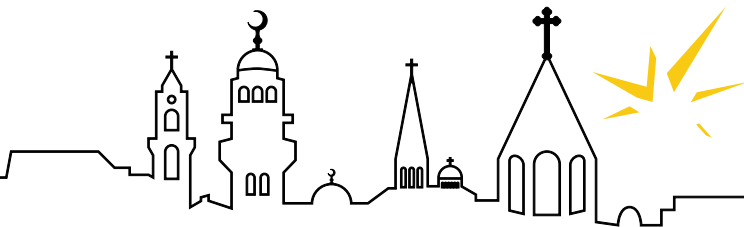
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“The Bethlehem Development Foundation aims to restore some peace, love and joy to the people of Bethlehem and the surrounding towns” -BDF Chair Samer Khoury



Board of Trustees Message



Samer S. Khoury
Chairman, BoT

Dear Patrons, Trustees, Directors and friends,

I am very pleased to address you our patrons, partners and friends in this fifth periodical report.

In 2018 BDF concluded its fifth year of operations with a remarkable portfolio of ten vital projects with several others underway. BDF remains dedicated to achieving the foundation's core vision of regenerating the Bethlehem Governorate Area through the support of our stakeholders from local governance units, religious leadership and the region's vibrant private sector.

In this report we highlight the positive impact of BDF-supported projects on the local community: the Restoration of the Church of Nativity, the Manger Square Rehabilitation and Beautification, the Christmas Decorations and Festivities in Manger Square, the Said Khoury Sports Complex and Mini Soccer Playground in Beit Sahour, the Doha Mini Soccer Playground, the Salam Children Park in Beit Jala, the Bethlehem Governorate Solid Waste Management Project, the Rehabilitation of Sanitary Units at the Mosque of Omar in Manger Square and finally the Urban Planning Training of Municipal Engineers.

Although many vital projects have been completed several others are awaiting funding or partnerships. The plan is continuously evolving based on developments on the ground and availability of resources.

Recent political developments have posed economic challenges throughout the region; therefore BDF has decided to expand its fundraising efforts to attract donor from the international community in the Americas, Europe and Asia. In the USA we have established the American Friends of the Bethlehem Development Foundation (AFBDF). I am pleased to announce that we have secured sizable contributions in support of the Nativity Church Restoration Project and the Doha Municipality Community Center. Plans to expand to Europe and Asia are underway.

Our future plans include support for local authorities' strategic projects that will contribute to an improved economy.

Kindly accept my sincere gratitude for your continued patronage and support and allow me also to welcome HH Patriarch Kirill of Russia and HE Edwin Cardinal O'Brien who have graciously accepted our invitation to join our roster of distinguished patrons.

Sincerely, Samer S. Khoury
Chairman of the Board of Trustees

In Retrospect 2013-2018

THE VISION

In 2011 the Bethlehem Development Initiative was launched by the late Said Tawfik Khoury, co-founder of Consolidated Contractors Company (CCC). The initiative aims to transform the Holy City of Bethlehem, the birthplace of our Lord Jesus Christ and the surrounding area, into a vibrant international spiritual destination. The hope was to create a sustainable economy and infrastructure for Bethlehem, enabling the city to sparkle as a beacon of peace and a unique spiritual destination for pilgrims from all over the world.

THE STRATEGIC ACTION PLAN

In 2011 CCC employed world famous urban planners Arup and Khatib & Alami to create a strategic action plan involving a multitude of projects in eight sectors to regenerate Bethlehem and the area surrounding it.

ESTABLISHMENT OF BDF

To implement this strategic action plan, the late Said Khoury, along with a group of international and Palestinian philanthropists, established the Bethlehem Development Foundation (BDF) which was officially registered and blessed by the Palestinian government in May 2012.

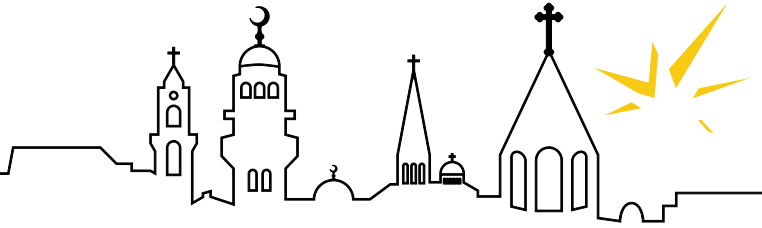
Since its establishment, BDF has been keen on achieving the goals set for the Bethlehem Development Initiative launched by Said Khoury. In 2017 BDF sealed its fifth year of operations, continuously striving to move closer to realizing its core vision. By then BDF delivered ten vital projects, bringing it closer to realizing the vision of Mr. Khoury.

From 2012 to 2017, BDF, worked closely with the Bethlehem Municipality to elevate Christmas decorations and festivities in Manger

Square to international levels, each year moving closer to international prominence. In 2014 the Bethlehem tree was voted No. 12 worldwide by Fortune 500, and in 2015 it was voted as one of the most extravagant and creative trees in the world by the Huffington Post. BDF employed the world-renowned UK firm "The Christmas Decorators" who worked closely with municipal staff and local firms to transfer their knowledge and expertise for future years. World-renowned singers and groups have also been brought in to perform at the Tree Lighting Ceremony.

Other projects completed included:

- Rehabilitation of sanitary units at Omar Mosque at Manger Square at a cost of \$50k, donated by CCC and Bank of Palestine
- Beit Sahour Mini Soccer Playground created at a cost of \$63k, donated by CCC
- Doha Mini Soccer Playground at a cost of \$50k, donated by CCC
- Urban Planning Training for municipal engineers, at a cost of \$50k, donated by CCC
- Said Khoury Sports Complex/Beit Sahour, wood flooring of indoor basketball court, construction of parking areas and landscaping, at a cost of \$145k, donated by the Said Khoury Family.
- Restoration of the Church of Nativity Internal Plaster, at a cost of \$500k, donated by the Arab Fund for Economic & Social Development.
- Manger Square Rehabilitation & Beautification including beautification of facades, roofs greening and improved nightscape lighting of all three municipal buildings at Manger Square and lighting of Nativity Church external facades at a cost of \$2M donated by the late Said Tawfiq Khoury, RIP.
- Nativity Church Rehabilitation of External



Facades, at a cost of \$465k donated Arab Fund for Economic & Social Development. Restoration of a column, funded by Mr. George and Mrs. Rohanda Salem Family foundation.

Restoration of a column, funded by Dr. Adnan Mjali

Restoration of 11 columns, funded by The Levant Foundation.

- Solid Waste Management Project which included a Master Plan to 2034, 12 Collection & Compaction vehicles, 2,833 waste bins, a Central Maintenance & Administration Facility and public awareness campaigns at a cost of \$2.9M donated by the Arab Monetary Fund through the Islamic Development Bank / Aqsa Fund.
- Al Salam Children Park in Beit Jala including complete rehabilitation of the children's park with modernized play equipment, at a

cost of \$100k funded equally by CCC and Beit Jala Municipality.

Along the way BDF has utilized great efforts to build fruitful cooperation bridges with local governmental units, donor agencies and international bodies. The Foundation is constantly progressing through our three identified set tracks: private sector investments, public infrastructure projects and philanthropic work to realize its goals of achieving a series of sustainable projects to enable further economic growth, development and prosperity throughout the governorate. Due to recent political challenges that have surfaced throughout the region, BDF decided to expand their fundraising efforts to other countries. BDF has established a nongovernmental nonprofit organization, the American Friends of the Bethlehem Development Foundation (AFBDF) to include persons who share the BDF vision in America. Efforts to expand to other countries are underway.



Manger Square and Christmas tree lighting and decoration

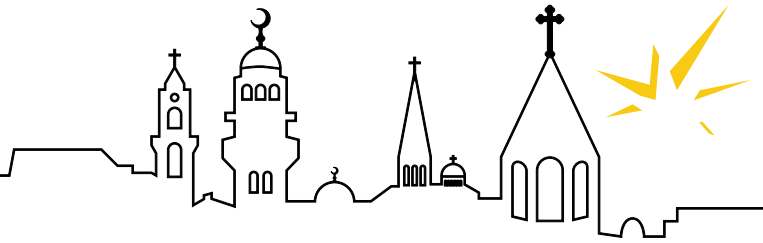
In Retrospect 2013-2018



Nativity Church restoration internal works



Nativity Church restoration external facades



Municipality buildings rehabilitation



Omar Mosque rehabilitation of sanitary units



BDF supporting the marathon in Bethlehem



BDF supporting the Bet Lahem Live Festival



BDF supporting Bet lahem live Festival

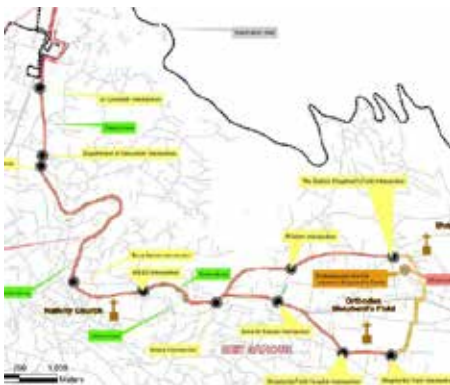
In Retrospect 2013-2018

Although vital projects were completed, several others are awaiting funding or partnering. BDF is effortlessly seeking funding to carry out such projects which include:



EFFICIENT STREET LIGHTING BETHLEHEM GOVERNORATE

Major streets of Bethlehem, Beit Jala, Beit Sahour, Al-Khader, Al-Doha, Battir, Artas and Zaatara shall be equipped with high-efficiency, state-of-the-art solar powered luminaries mounted on existing lighting poles on the existing power grid. 200 houses in isolated areas deprived of electric power shall be equipped with stand-alone solar panels for generating basic electric power for lighting, cooking and food preservation to help farmers survive on their land, at a cost of \$1.6 Million.



CHRISTMAS PROCESSION ROUTES

This is a joint cluster project with the municipalities of Bethlehem and Beit Sahour that aims to upgrade and improve the historical Christmas Procession Routes. The project will motivate tourists to walk down the routes thereby increasing the length of their stay in the area. With the support of the French Development Agency (AFD), the project was short-listed by United for Mediterranean (UFM) as one of 15 projects to be sponsored through the Urban Project Finance Initiative (UPFI), at a cost of \$12 Million.

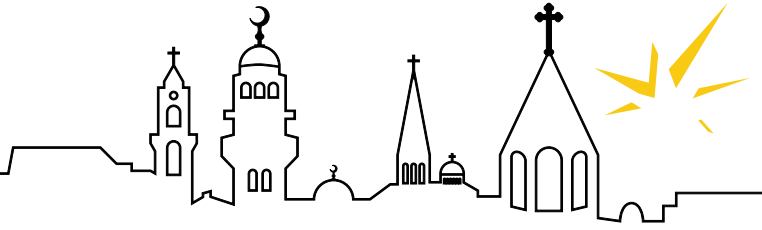
COURTHOUSE PARKING BETHLEHEM CITY

The Municipality of Bethlehem aims to construct a parking facility for public transportation vehicles, as well as offices for public use. The project includes building a 3-story building with a total area of 1,500 square meters with 120 parking spaces. The parking, to be managed by Bethlehem Municipality, will employ a state-of-the-art electronic control and guiding system to facilitate the alignment of cars, at a cost of \$ 7.5 Million.



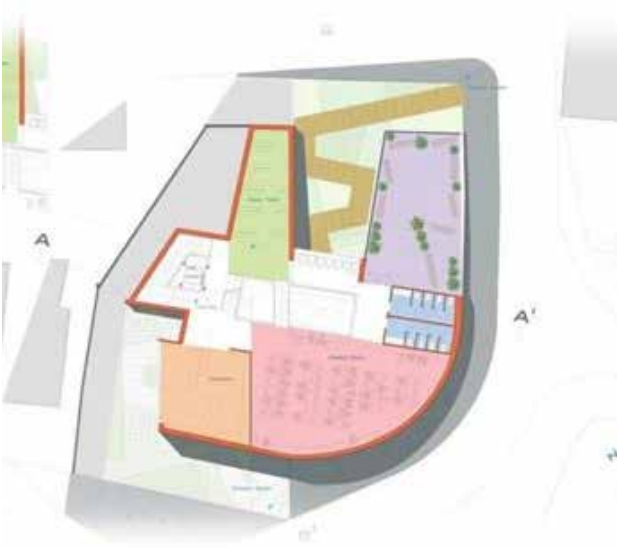
DOHA COMMUNITY CENTER

To enhance community participation and social Integration to serve 15,000 young and old residents estimated at \$285K has been adopted by Mr. and Mrs. Hussan and Suhair Abu Issa.



AL-EIN PARKING - BETHLEHEM CITY

The Municipality of Bethlehem aims to construct a parking facility for public transportation vehicles, as well as offices for public use. The project includes building a 4-story building with a total area of 3,300 square meters with 280 parking spaces, at a cost of \$1.7 Million.



THE BETHLEHEM INTANGIBLE CULTURAL HERITAGE CENTRE

Bethlehem was nominated to be the 2020 Capital of Arab Culture. Currently the city lacks any cultural center for its inhabitants. The Bethlehem Intangible Cultural Heritage Centre will be implemented by the Bethlehem Municipality in cooperation with a center specialized in cultural heritage. In this project a 4-story multipurpose building with workshops, exhibition halls, auditorium, interactive library, information center, coffee shop, administrative offices, reception and parking spaces will be built. Part of the site will be dedicated to open-air activities with a stage for outdoor events, at a cost of \$2 Million.



ENHANCING SOLID WASTE MANAGEMENT

The proposed project aims at enhancing the overall solid waste management for the Bethlehem district through building the technical capacity for the Bethlehem Joint Services Council for Solid Waste Management (JSC) and modernizing the solid waste collection and disposal, especially in touristic areas. Project activities include an update of the strategic plan for the Solid Waste Management Project. Additionally, this includes technical support for capacity building, GIS

database of all collection routes served by JSC, building an environmental recycling center, and eradication and reclamation of illegal dumps, at a cost of \$3.3 Million.

About BDF

The Board of Patrons, as well as the Board of Trustees and the Board of Directors are comprised of highly reputable and knowledgeable individuals who are responsible for overseeing the overall management of the Foundation.

PATRONS

HH Patriarch Kirill Patriarch of Moscow and all Russia
H.H. Pope Tawadros II Pope of Alexandria and Patriarch of the Coptic Orthodox Church
H.E. Sheikh Muhammad A. Hussein the Grand Mufti of Jerusalem
H.B. Patriarch Theophilos III Patriarch of the Orthodox Church of Jerusalem
H.B. Nourhan Manougian Patriarch of the Armenian Orthodox Church of Jerusalem
H. B. Michel Sabbah Patriarch Emeritus of Jerusalem
H.B Patriarch Ilia II Patriarch of All Georgia
H.E Bishop Munib Younan Former President Lutheran World Federation
H.E Cardinal Edwin O'Brien Grand Master of the Equestrian Order of the Holy Sepulchre of Jerusalem
H.R.H Prince Talal Bin Abdulaziz Al Saud of the Kingdom of Saudi Arabia
H.R.H. Prince Hassan Bin Talal of the Hashemite Kingdom of Jordan
H.H. Sheikh Nahyan Mubarak Al Nahyan of the United Arab Emirates

BOARD OF TRUSTEES

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Hamid Jaafar Hani Hayek Ibrahim Dabdoub Mitri Raheb Mitri Abu Aita Munir Anastas

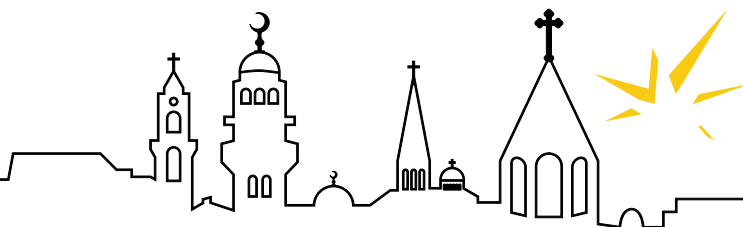
Nabeel Kassis Nabil Qaddumi Nael Salman Odeh Aburdene Ramez Jaraisy

Riad Al Sadek Sabih Al-Masri Salah Al Dabbagh Salah Al-Tamari Saleh Jallad

Sami Mroua Samir Hazboun Suheil Sabbagh Vera Baboun Walid Al Khalidi

Walid Salman Zahi Khouri Ziad Al Bandak Zuhair Al Alami

Anton Salman - Mayor of Bethlehem Jihad Khair - Mayor of Beit Sahour Nicola Khamis - Mayor of Beit Jala



BOARD OF DIRECTORS



H.E. Eng. Ziad Al Bandak | *Chairman*

Mr. Al Bandak served in the PA as Minister of Tourism, Minister of Local Governments, and Minister of Labor. Currently he is the advisor to the President for Christian Affairs and head of the Presidential Committee for the Restoration of the Church of Nativity. He holds a degree in Electrical Engineering from the Technical University of Dresden.



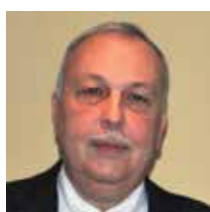
Mrs. Hind Khoury | *Vice Chairman*

Mrs. Khoury has a diverse professional career including chairman of Applied Research Institute - Jerusalem (ARIJ), Ambassador of Palestine in France 2006-2010 and Minister of Jerusalem Affairs 2005-2006. She holds a bachelor degree in Economics from the American University of Beirut and a master degree in Business Management from Boston University.



Dr. Fadi Kattan | *Treasurer*

Dr. Kattan is the Dean of the Faculty of Business Administration at Bethlehem University and Founder/ Director of the Master of International Cooperation and Development program (MICAD). He holds a bachelor in Business Administration from Bethlehem University and PhD in Accounting from the University of Bradford, UK.



Mr. Nafez Hussein | *Secretary*

Mr. Hussein is the VP of ICT & Digital Business at Consolidated Contractors Company. He is active in promoting Knowledge-Based economies. Board member of The Middle East Investment Initiative (MEII), Palestine Economic Policy Research Institute (MAS), Partners for Sustainable Development, Education for Employment and the ArabAmeriCare Foundation. He holds a Bachelor degree from AUB and a Master degree from California State University - Sacramento in Management & Information Technology.



Mr. Hani Abu Dayyeh | *Head of Public Relations and BDF Friends*

Mr. Abu Dayyeh is the Vice President of Netours and the General Manager of Net Transport. He serves in the board of Bethlehem University and chair of the Bethlehem University Tourism Institute. He holds a degree in Chemical Engineering from the University of Tennessee.



Dr. Mohammad Rizek | *Head of Strategic Planning & Projects Committee*

Dr. Rizek is the Head of the Palestinian Red Crescent - Bethlehem and former Director General of the Bethlehem Health Department at the Ministry of Health. Beside his duties he teaches Primary Healthcare, Public Health and Emergency Healthcare in Palestine Ahliya University College. He holds a bachelor degree in medicine and surgery from the Soviet Union.

About BDF

BOARD OF DIRECTORS



Dr. Saleh Jallad | *Head of Governance Committee*

Dr. Jallad is a financial consultant at Consolidated Contractors Group CCC, Athens. He holds a Ph.D. in Economics and Banking from the University of Notre Dame USA and a bachelor degree in Economics from the American University of Cairo.



Dr. Victor Batarseh

Dr. Batarseh, Mayor of Bethlehem 2005 to 2012, is the director of Beit Sahour Medical Center and former Chairman of the Bethlehem JSC for Solid Waste Management and health Works Committees in the West Bank. He holds a Medical Degree from Ein Shams University, Egypt.



Dr. Kifah Mohammad Manasra

Dr. Manasra is a lecturer at the College of Human Sciences and Istiqlal University (Palestinian Academy for Security Sciences). Dr. Manasra holds a Ph.D. from Moutha University, Jordan.



Dr. Nael Abdel Rahman

Dr. Rahman is a full-time lecturer at the College of Educational Sciences at the Jerusalem Open University. He is the Director of Orphan Care Association in Bethlehem and the representative of the Palestinian Academic Council. He holds a Ph.D. from the Jordanian University, Jordan.



Mrs. Rana Khoury

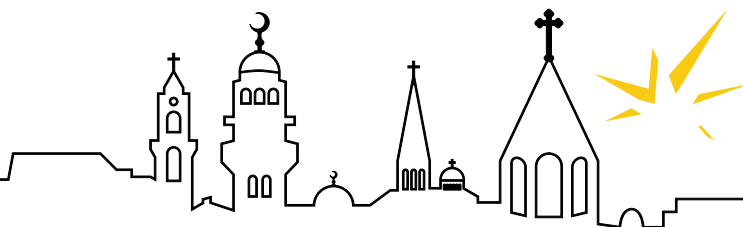
Mrs. Khoury holds the position of Vice President for Development & Outreach at DIYAR Bethlehem, Palestine. She holds an M.A. in Modern Middle Eastern and North African Studies from the University of Michigan 1995.

MANAGING DIRECTOR



Eng. Mazen Karam | *Managing Director / CEO*

Mr. Karam is the CEO responsible for the project and construction management of all BDF interventions since 2013. He comes from CCC with over 42 years of experience in construction of heavy civil, petrochemical and general building projects. He is on the boards of Bethlehem Business Incubator, Bethlehem University Tourism Institute, the Ramallah Friends Schools and Hassib Sabbagh IT Center for Excellence at the Arab American University of Jenin. He holds a Civil Engineering degree from Baghdad University, 1976.



EXECUTIVE MANAGEMENT / TECHNICAL STAFF



Ahmad Hifnawi | *Development Coordinator*

Mr. Hifnawi plays a major role in the alignment and implementation of BDF's Strategic Action Plan with area strategic plans since 2013. He helped Beit Sahour Municipality in preparing the Local Economic Development Plan 2015-2019, and the Bethlehem Governorate in preparing the Spatial Development Strategic Framework 2016-2022. He joined CCC Head Office in 2007 and holds a Bachelor degree of Agricultural Engineering & Rural Development, and a Master degree in Economic & Regional Development from the University of Athens, Greece.



Basma Alhusseini | *Urbanist & Design Coordinator, Special Assignments Unit*

Mrs. Alhusseini leads the Special Assignments Unit at CCC which coordinates urban design and sustainable development for BDF Initiative and the Global Palestine - Connected Gaza 2050 vision. She has held positions in the public, private and nonprofit sectors in Asia, UK, Europe, Greater Amman Municipality, Amman Institute for Urban Development, Symbiosis Designs Ltd. and S333 Architecture + Urbanism. She holds an MA in Housing and Urbanism from the Architectural Association, MArch in Environmental Architecture from the University of Nottingham and a BA in Spatial Design from Central Saint Martins College of Arts and Design.

EXECUTIVE MANAGEMENT / ADMINISTRATIVE STAFF



Marwan Saca | *Head of Administration & Accounts*

Mr. Saca worked for CCC on the Administration and Human Resources of several mega projects. He joined BDF in 2013. He holds a bachelor degree of Business Administration from the City University of Seattle, Athens and a diploma for Understanding the Human Resources Functions/Expert Rating Solutions, in London. He is an HR Pro Certified 2018 from the Human Resource Professional Institute.



Charleen Hazboun | *Accountant*

Miss Hazboun has been working in the accounting department at BDF since 2014. She holds a diploma of Library Management from Amman, Jordan and a bachelor degree in Accounting from Bethlehem University.



Grace Sabat | *Secretary*

Mrs. Sabat has worked with a logistics firm for 5 years before joining BDF in 2017 as secretary and personal assistant to the CEO. She holds a diploma in filmmaking from Dar al-Kalima College in Bethlehem, Palestine since 2010.



**Mohammad Asakreh
*Office Assistant***

Mr. Asakreh manages the day-to-day errands inside and outside the office since 2014. He holds a high school diploma in Arts.

Highlights of Positive Impact of BDF Completed Projects Received from Beneficiaries

5x5 Municipality Playground - Doha

The Doha Municipality worked in cooperation with the Bethlehem Development Foundation to build the municipal stadium, which now serves visitors of different ages on daily basis.

The main objective of the project was to serve the residents of our city and neighboring cities by providing them with their sports and recreational needs.

The positive effects of having the stadium in the city of Doha is that it will serve sports needs of youth within the surrounding region. The stadium is located in the heart of the city, which helps to attract people from deferent areas.

The presence of the Municipal Stadium has also increased the social and communication links between the youth of the city and increased the opportunities to meet one another, and show their talents through the formation of groups and tournaments between the children of neighboring cities.

Additionally the supervisor of the Municipal Stadium formed sports teams to involve children of different age groups on a daily basis filled with different games and competitions.

The Municipal Stadium also contributed to the creation of an outlet for the children of the city, where it is almost the only sports place in the city that seeks to relieve our children from the stresses of life.

The high level of security at the stadium has made it a safe place for children and their parents. Artificialturf installed helped to limit any injuries.

In addition, the entry fee of the stadium is minimal dedicated to maintain the stadium.

**Mayor of Doha
Raafat Al-Jawabra**





Opening Ceremony with BDF BoD Chairman Ziad Al Bandak, Mayor of Doha Khaled Mahboub and BDF CEO Mazen Karam.



Highlights of Positive Impact of BDF Completed Projects Received from Beneficiaries

Al-Salam Children Park-Beit Jala

Beit Jala Municipality and Bethlehem Development Foundation signed a cooperation agreement involving the renovation of Al-Salam Park in Beit Jala.

The playground was in poor condition and the outdoor play equipment were unsafe for children.

Thanks to the generous funding and support of Bethlehem Development Foundation, we were able to renovate the playground and install new outdoor play structures that are designed to protect kids and ensure their safety.

Moreover, we were able to develop a range of outdoor play equipment suitable for children with special needs.

This renovation project had a positive impact on the community. By providing a play park that is truly inclusive for all, this project proves the importance of creating positive environment for children of all abilities.

**Mayor of Beit Jala
Nicola Khamis**



Opening ceremony of the Beit Jala Children Park. Former Mayor William Shaer and BDF CEO Mazen Karam



Highlights of Positive Impact of BDF Completed Projects Received from Beneficiaries

Manger Square Rehabilitation and Beautification

"...The decorations that Bethlehem Development Foundation provided for the Christmas celebrations of 2017 - 2018 had a positive impact on the city in terms of adding a new artistic touch, especially at Manger Square. The application of the RGB color Christmas lighting system that created a perfect effect of changing colors with the rhythm of music was very impressive to the audience."

"...The project has contributed to the beautification of the municipal buildings, especially the old one which included rehabilitation of tiles and addition of new seats for visitors of the city. The project turned the Square into a beautiful area."

**Mayor of Bethlehem
Anton Salman**



H.E. Prime Minister Dr. Rami Al Hamdallah and H.E. Mayor of Bethlehem Anton Salman lighting up the Christmas Tree



Christmas Parade supported by BDF



Christmas decorations sponsored by BDF

Highlights of Positive Impact of BDF Completed Projects Received from Beneficiaries

Said Khoury Sports Complex - Beit Sahour

Since the Said Khoury Sports Complex playground in Beit Sahour opened, the eastern area of Beit Sahour has become more active, with large activities attracting people to the area which had previously been neglected for years.

The eastern area is one of the most important areas that Beit Sahour Municipality have aimed to rehabilitate. With BDF's help, the municipal stadium project and Said Khoury Sports Complex became possible. These two projects have generated significant impacts on a social level especially between local youth and sports people. These impacts can be outlined as follows:

- Local families have become more interested in attending the basketball matches in the sports hall. The Beit Sahour supporters grow in number with every match that takes place there.
- The local basketball team has become more active since they now have a place to practice and hold matches against other national teams.
- Other teams from neighboring cities rent the playground and the sports hall to practice.
- From an environmental perspective, the area has become more neat, clean and tidy.
- Facilities in the area have become widely used by sports teams, local scout troops, local families, local traditional dance groups and other sports activities.
- The playground has become usable and is rented by different teams.
- The small canteen generates good income based on the attendees from local families and teams.
- The kids' area has become more active hosting a large number of kids on a daily basis.
- The parking lot accommodates a high



Opening ceremony with BDF Chairman of the Board of Trustees Samer Khoury and Chairman of the Board of Directors Ziad Al Bandak with Mayor of Beit Sahour Hani Al Hayek





number of cars allowing more people to attend the matches, activities, and all the events taking place in the eastern area.

- The area has become an income generating source which will allow the Municipality of Beit Sahour to have the ability to implement more projects in the future and upgrade the area on a wider scale.
- The Said Khoury Sports Hall is operational in all seasons.
- The area can hold different sports festivals and tournaments since its facilities have the ability and resources for these festivals.
- The family area has become more accessible and likable for local families to spend time with their kids.
- Families, guests and organizations from different cities have become fond of spending time in the eastern area using the facilities provided.

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Highlights of Positive Impact of BDF Completed Projects Received from Beneficiaries

It is truly noticeable that the sports hall is attracting a remarkably high number of locals since it became operational; it hosts up to 150 players of different teams and from different age groups of both genders on a weekly basis. Teams, attendees, local families, local and national media and photographers and national TV stations are all present whenever a match takes place in the Said Khoury Sports Hall. We at Beit Sahour Municipality consider it to be a huge success as this facility is highly used by both genders, people with special needs, as well as different teams and beneficiaries from surrounding areas and neighboring cities and villages.

Since the retaining walls have been built and lighting network has been set, the city's playground has become usable, accessible, likable for practices, and preferable for matches. Beit Sahour Municipality has long been aiming to bring this important sports area to use again since it is considered an important pillar in the city's cultural and sports character. The playground welcomes around 130 players per week divided into 12 to 15 different football teams for different age groups and both genders, all using the playground for their practices.





Guests of Mayor Hani Al Hayek included Governor of Bethlehem Jibreen Al Bakri and BDF BOT Chairman Samer Khoury, BOD Chairman Ziad Al Bandak, BOT members Suheil Sabbagh, Mitri Abu Aita, Salah Al Tamari, and CEO Mazen Karam.

In summary, these two vital projects have activated the eastern area; driven the crowds of Beit Sahour to grow larger; attracted different teams and sportspeople from different neighboring cities; welcomed all sectors of society; brought media attention; brought income generation for the municipality; brought more families to the small canteen and provided safe areas for kids to play. Finally, these two extraordinary projects have activated the area and made it fully functional in all ways and in all seasons.



Highlights of Positive Impact of BDF Completed Projects Received from Beneficiaries

Bethlehem Solid Waste Management Project

The Bethlehem Joint Service Council for Solid Waste Management is considered the main solid waste collection utility for Bethlehem Local Government Units (LGU's).

The solid waste management development project was funded by the Arab Monetary Fund and managed by the Islamic Development Bank (IDB), the project was implemented by Bethlehem Development Foundation (BDF) with a total amount of \$ 2.9 million.

The project proposed a master plan to Bethlehem JSC for the management of solid waste services up to the year 2034. Based

on that, specialized equipment and facilities were supplied to improve the solid waste management system in Bethlehem. The project supplied the following:

1. Solid waste containers of different types and sizes include:

- Steel containers with a capacity of 1.1 m³ and 4 m³
- Plastic containers with a capacity of 240 L, 360 L , and 1100 L
- Cardboard and steel cages 2 m³ volume
- Plastic compost bins 325 L volume
- Wooden Litter bins (60 L Volume)



General waste Bin



Touristic areas waste bins



Cardboard waste bin



Meat waste bins



2. Solid Waste Collection vehicles as follows:

- Two (2) Rotopress compactors with the volume of 20 and 16 m³
- Two (2) Regular Solid Waste compactors with the size of 21 m³
- One (1) Roll-on Roll-off vehicle (10 m³ volume)
- One (1) Main Street Sweeper Faun Viajet 6
- Three (3) Mini-Street Hako Sweepers
- One (1) Skid Steer Loader
- One (1) Mini-Damper Vehicle (4m³ volume)
- One (1) Street Vacuum Cleaner

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Rotopress



Mini Street Sweepers and Vacuum Cleaner



Regular SW Compactors

Highlights of Positive Impact of BDF Completed Projects Received from Beneficiaries

3. Headquarters and Central Maintenance Station



The Bethlehem Joint Services Council for Solid Waste Management HQ and Central Maintenance Station



Solid waste compactor under repair



Impact of the Project

The project produced significant improvements of solid waste management services in Bethlehem district such as providing more efficient container capacity and replacing many containers.

Compared with the equipment that JSC had, the new equipment that was provided assisted in achieving a high level of services as the capacity and the volume of the trucks were upgraded and a new quality of trucks was provided. Also, the use of new types of equipment such as skid steer loader helped in completing primary and secondary waste collection services.

The Mini-dumptruck and street sweepers which are specially designed for narrow streets and small areas offered the best cleaning solution of all the old and historic centers of the main cities of Bethlehem, Beit Jala and Beit Sahour and ensured excellent cleaning during important events and holidays such as Christmas, Easter, Ramadan etc.

And last but not least, the Central Maintenance Station (CMS) added a lot more to the quality of services provided. The Joint Services Council (JSC) became not only a structured utility but also a centralized utility that is able to control and monitor the services from one location. The station provides the services of vehicles' cleaning and greasing, mechanical maintenance, spare

parts storage and parking. JSC main offices are located at the heart of the new Industrial Zone which is in the center of Bethlehem and close to Al-Minya Regional landfill, the main disposal site.

This project provided services not only to the main cities but also to the rural areas of Bethlehem. Being able to extend the services to new communities where solid waste collection service was not even available before starting the project is considered a great achievement. Today, all these communities are well served.

The project also organized a campaign to raise public awareness. The general public target audience consists of different sectors in the society. Students, families, municipalities and villages etc. are also included.

So, the project was successful in producing lasting impacts on the improvement of solid waste collection, protecting the environment, improving the neighbourhood appearance and increasing attractiveness of Bethlehem as a tourist destination since the number of pilgrims visiting the birthplace of Jesus increase every year.

The project was funded by the Arab Monetary fund through the Islamic Development Bank / Aqsa Fund.

Iyad Aburdeineh
CEO, Bethlehem Joint Services Council
for Solid Waste Management

Launching of AFBDF



ABOUT US

American Friends of the Bethlehem Development Foundation (AFBDF) is a U.S. non-profit, non-partisan, and non-governmental organization dedicated to the restoration and development of the Holy Region of Bethlehem and the Church of the Nativity, where Jesus Christ was born. AFBDF is a registered US 501(c)(3) non-profit organization which seeks to establish financial assistance, grassroots support, and recognition for the development of the City of Bethlehem.

MISSION

AFBDF was formally launched as an American non-profit to support the efforts of the Bethlehem Development Foundation (BDF), a non-profit organization headquartered in Bethlehem and founded by the late Said Khoury, with a Board of Trustees now chaired by his son Samer Khoury. BDF's mission is to create a sustainable economy and infrastructure for Bethlehem, and to enable the Holy City to shine brightly as a peaceful beacon and unique spiritual center of the world for pilgrims of all faiths.

VISION

The development of Bethlehem is essential in reviving the birthplace of Jesus Christ and in making this Holy Region a top travel destination, where pilgrims and tourists alike spend quality time, rather than merely passing through. Moreover, AFBDF aims to educate the American public about the religious, historical, and cultural significance of the city of Bethlehem, and focus efforts on the restoration of the Church of the Nativity.

Visitors from around the world, whether they come as pilgrims, students, scholars dedicated to interreligious research or as tourists of secular persuasions, the City of Bethlehem can be the epicenter for the practice, experience, accumulation and dispersion of peace. For all residents, BDF & AFBDF aim to create a sustainable economic and social environment to foster the growth of a fully integrated, prosperous and harmonious community.

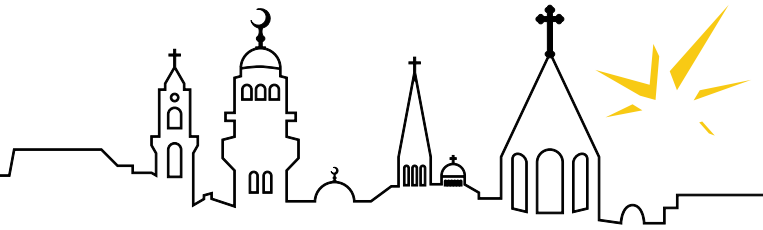
American Friends of Bethlehem Development Foundation has been truly touched and inspired by the outpouring of support from Americans of all faiths who wish to join our efforts to restore Bethlehem and honor this beautiful city.

AFBDF Launches in the U.S. with an Inaugural Gala Dinner

(Washington, D.C., February 10, 2018) A new U.S. 501(c) (3) non-profit organization dedicated to the restoration of the Holy Region of Bethlehem, held its inaugural

"We are thrilled by the outpouring of support from our American friends and their commitment to help revitalize the Church of the Nativity where Jesus Christ was born."

AFBDF Chair George Salem



The Launching of AFBDF at the Willard Intercontinental Ballroom in Washington DC

gala on February 6, 2018 at the Willard Intercontinental Ballroom in Washington, D.C. The gala was attended by over 150 enthusiastic supporters including private sector business leaders, former Administration officials, Members of Congress, Ambassadors and representatives from the embassies of Palestine, Jordan, Kuwait, Omani and Malta, Jordanian royal family, representatives from US philanthropic NGOs and leaders and representatives from various faith communities. BDF Board of Trustee members, former Mayor of Bethlehem, Vera Baboun, and Reverend Dr. Mitri Raheb, of the Evangelical Lutheran Christmas Church in Bethlehem, were the keynote speakers.



Launching of AFBDF



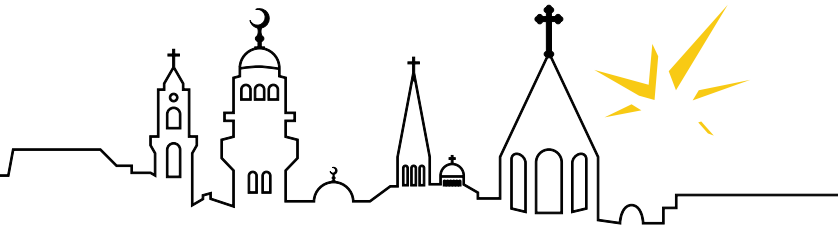
The American Friends of the Bethlehem Development Foundation (AFBDF) was founded in November 2017 to establish financial assistance, grassroots support, and recognition for the development of the Holy City of Bethlehem. AFBDF will primarily support the efforts of the Bethlehem Development Foundation (BDF), a non-profit organization headquartered in Bethlehem and founded by the late Said Khoury, with a Board of Trustees now chaired by his son Samer Khoury. BDF's mission is to implement Khoury's vision to create a sustainable economy and infrastructure for Bethlehem, and to enable the Holy City to shine brightly as a peaceful beacon and unique spiritual center of the world for pilgrims of all faiths. BDF desires to expand its presence in the United States through AFBDF to seek support for the birthplace of Jesus Christ.

The AFBDF Inaugural dinner was an uplifting demonstration of the enthusiasm in the United States for the Holy City of Bethlehem" noted AFBDF President George Salem.

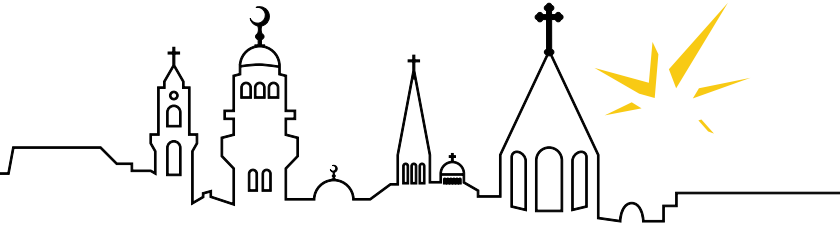
"2000 years ago Jesus was born in Bethlehem to rescue the world. Today the world is called to help rescue Bethlehem. Jesus was Bethlehem's gift to the world. The world is called today to give back to Bethlehem" said Rev. Raheb in his spiritual keynote speech.

"In the process of developing the City of Bethlehem, and the restoration of the Nativity Church, we do restore our understanding of peace, our capacity to do our projects with unconditional love, and our hope in the viability of peace whether in Palestine, the Holy Land, the Middle East, and humanity at large" noted former Mayor of Bethlehem Vera Baboun.





Information



The Bethlehem Development Foundation is a Non-Profit Organization registered under Palestinian Law No. 1 On Charitable Associations and Civil Society Organizations, Ministry of Interior.



NGO Registration Number BL-3347-SD

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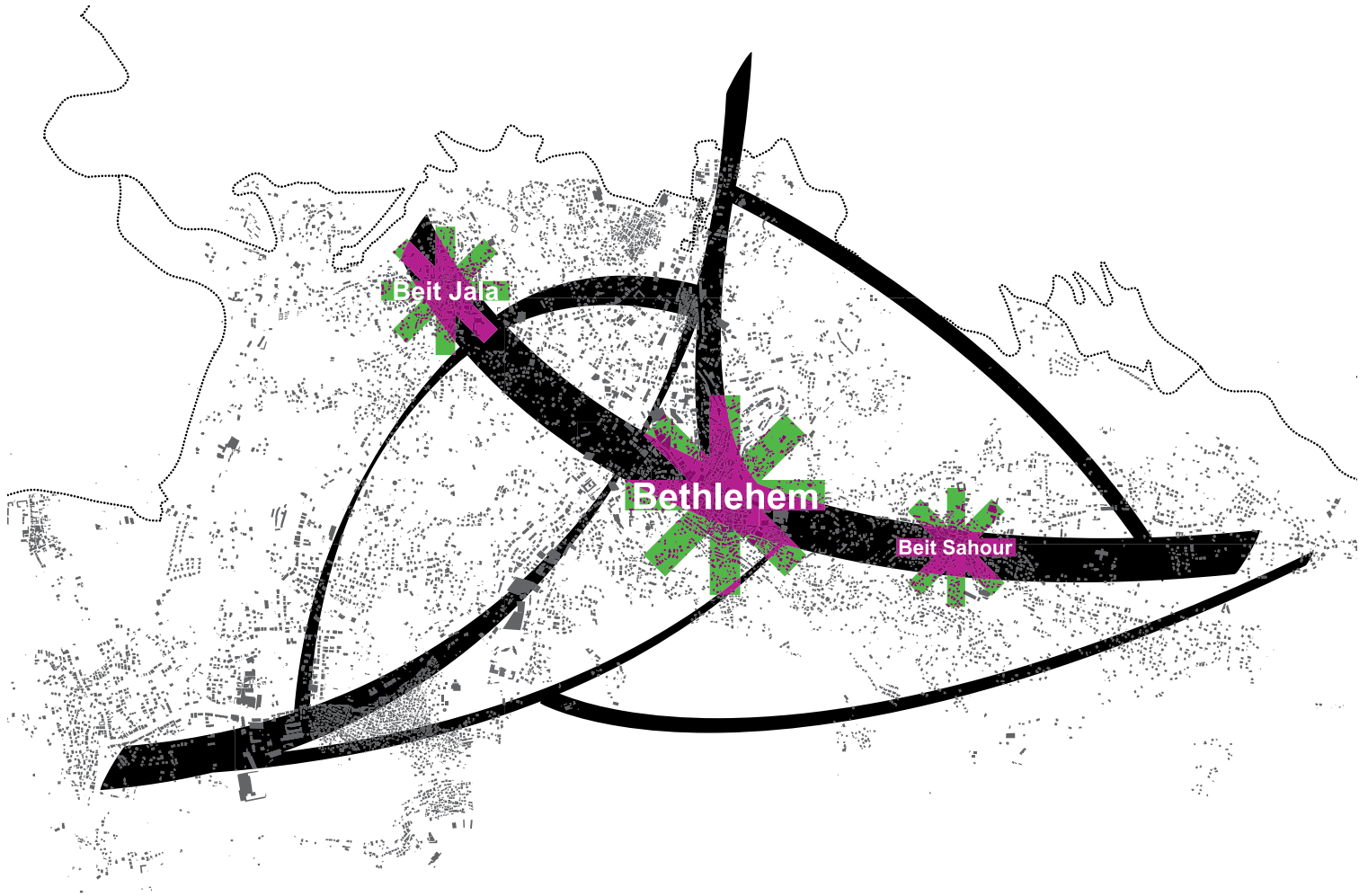
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****Photos on pages 1, 2, 8 are credited to Elias Halabi***





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