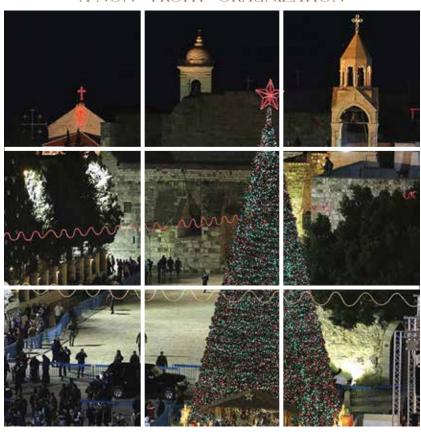
BETHLEHEM DEVELOPMENT FOUNDATION

A NON - PROFIT ORAGNIZATION



BETHLEHEM DEVELOPMENT FOUNDATION IN ACTION UPDATE AS ON SEPTEMBER 2014





index

At a Glance	2
BDI Vision / BDF Mission	3
About BDF	6
Support Letters	8
Strategic Objectives	13
Project One Solid Waste Management	24
Project Two Beautification of Manger Square	26
Project Three Efficient Luminaires	28
Events & Coordination	29
Sample Potential Projects	34
Information	36



at a glance



This initiative shall be planted in the heart of Bethlehem and its roots shall dig deep into the soil, permanently reinstating peace and tranquillity throughout the land

Said T. Khoury

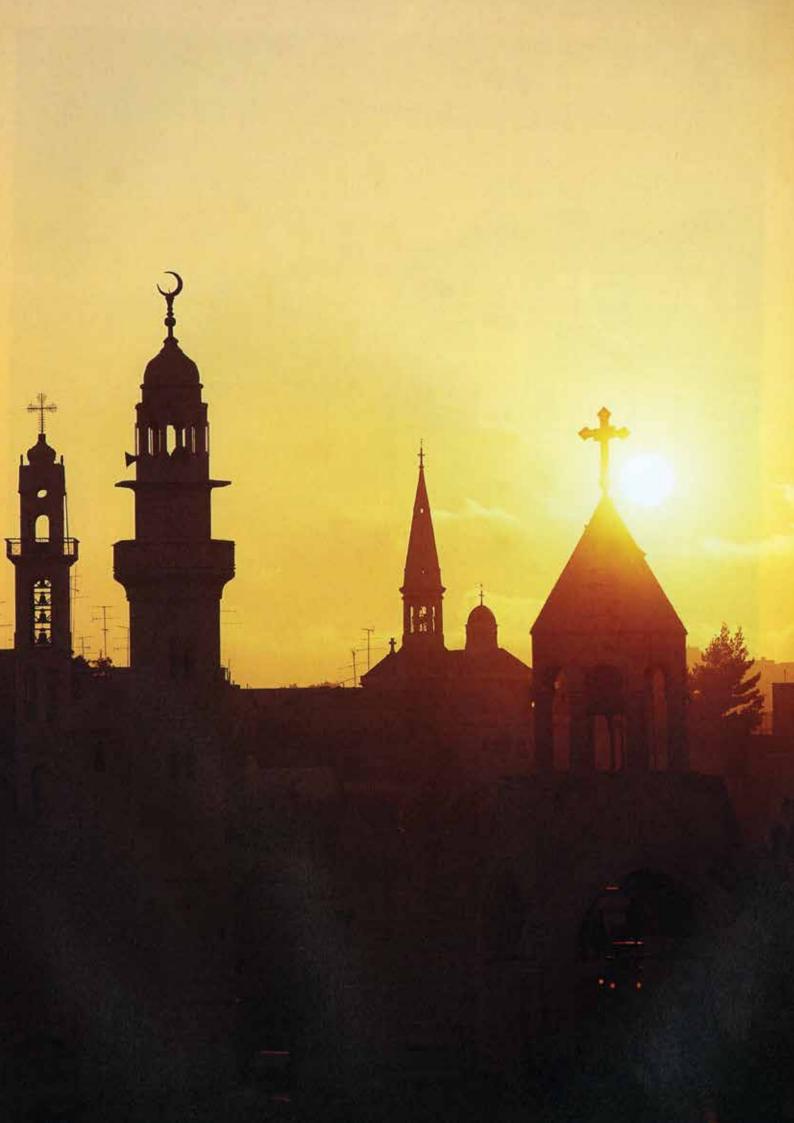
Chairman Board of Trustees
Bethlehem Development Foundation (BDF)

During this short period, the Bethlehem Development Initiative has achieved outstanding success marked by a number of milestones in various fields, beginning with the official registration of the Foundation, passing by the blessings of the Palestinian government, leading into the successful funding and kickoff of some key developmental projects.

The ongoing efforts are displayed in the enclosed pages covering the State of the Bethlehem Development Initiative from inception to the end of September 2014. The efforts start with the restoration works at the Church of Nativity, and will continue with the beautification of Manger Square, the complete regeneration of the urban district of Bethlehem, Beit Sahour, and Beit Jala, and ending in a variety of projects governorate-wide that were identified by the Bethlehem Development Initiative.

Our foundation now has strong relationships with international organizations whom we hope will aid and support us throughout our journey. Examples include support from the European Parliament, UNESCO, USAID and Arab Monitory Fund and Welfare association.

We welcome your support and feedback geared towards enhancing and developing the initiative further.



BDI Vision / BDF Mission

The Bethlehem Development Initiative's vision is to transform the Bethlehem Governorate into a vibrant international spiritual destination.

It seeks to create a sustainable economy and infrastructure for the Bethlehem Governorate that improves the quality of life for residents and acts as an attraction to visitors.

To implement the Bethlehem Development Initiative, a group of International and Palestinian philanthropists established a non-governmental organization called the Bethlehem Development Foundation (BDF).

about BDF

PATRONS

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about BDF

BOARD OF DIRECTORS

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MANAGING DIRECTOR

Mazen Karam



AT ITLIODITV

PRESIDENT OF THE PALESTINIAN AUTHORITY MAHMOUD ABBAS

8th April 2013

Dear Mr. Said Khoury - Chairman of the Board of Trustees for the Bethlehem Development Foundation,

Dear Board Members of the Bethlehem Development Foundation,

The Bethlehem Development Foundation which you have initiated has arrived at a crucial stage. It promptly coincides with all our efforts that are exerted, nationally, regionally and internationally towards establishing the independent and sovereign Palestinian state on national Palestinian land. Its significance is enhanced as we are forging bridges of cooperation and channels of communication with the international business and investment community to enrich economic and institutional development throughout Palestine.

The Bethlehem Development Foundation is a milestone in the making. It aims at transforming Bethlehem into a vibrant, international, spiritual and economic destination. The Strategic Master Plan launched by the Bethlehem Development Foundation addresses the different areas of Bethlehem's Development, in line with the Palestinian National Agenda goals. This initiative showcases our progress in creating an enabling investment environment and presents the various investment opportunities that exist in Palestine's diverse sectors.

I would like to thank you for your efforts at instituting political and economic development in the region. We call upon all Palestinian, Arab and international investors to actively engage in these efforts to support the Bethlehem Development Foundation to attain its targets. Allow me to take this opportunity to welcome you all to Palestine – a country where we have made great progress in providing security and rule of law, paving the way for economic and social development. A place where our citizens and guests as well as all who graciously wish to join us are able to witness the veracity of the Palestinian people, their steadfastness and persistence to build a better future for the forthcoming generations to come.

Mahmoud Abbas
President of the Palestinian National Authority
Chairman of the Executive Committee of the Palestine Liberation Organization



support letters

PRIME MINISTER RAMI HAMDALLAH



و**لـة فلسطين** رئيس الوزراء

April 21, 2014

Esteemed Bethlehem Development Foundation,

The Bethlehem Development Foundation is an inspiring model and pioneer in hard work which encompasses all sectors of the Palestinian society, institutions, ministries, local government bodies, civil society, and holds a national goal destined for the advancement of the governorate of Bethlehem by preserving its religious character and human civilization while addressing the needs and aspirations of all residents of this province.

The founders of this initiative were determined to mobilize various sectors in pursuit of promoting developmental projects vital for achieving sustainable development and revitalization of the national economy such as promoting tourism, where Bethlehem in particular, has always been a magnet for tourists and pilgrims, thus encouraging investment environment.

The initiative to develop Bethlehem is a natural expansion of the endeavours of all of our governmental institutions as well as the civil society, but also the goal of the Palestinian people in upgrading the city's infrastructure and strengthening its position in the history of mankind, a message to the world to stress the determination of our people to progress, construction and effective contribution to cultural and religious heritage.

I am confident that the successes achieved by this initiative are invaluable. I call upon our friends and investors Palestinians, Arabs and philanthropists from all over the world to grant all support and to assist the Palestinian people to achieve prosperity and progress leading to an independent viable Palestinian State, with full assurance to the right of worship and religious freedom to all its inhabitants and visitors.

Rami Hamdallah Prime Minister

State of Palestine

support letters

MINISTER OF LOCAL GOVERMENT SAED KAWNI

27/08/2013

Palestinian National Authority, The Ministry of Local Government, Minister's Office,

To The Bethlehem Development Foundation,

On behalf of the Ministry of Local Government, I value the great efforts generated by your committed organization and appreciate its active role in developing The Bethlehem Governorate's infrastructure sector. I am confident that this organization will reach a milestone in the making of the history of the Bethlehem Governorate and will enable the holy city to rise once again as the religious, spiritual and unique center of the world.

I had the opportunity to examine the projects that the Bethlehem Development Foundation (BDF) seeks to accomplish in the governorate and I value your foundation's professionalism, high caliber and clear vision that are consistent with our vision at the Ministry of Local Government. The Bethlehem Development Initiative's appreciation for the future needs and objectives of developing the projects listed under the Bethlehem Governorate's strategic master plan leads us to fully support this initiative and we are ready to facilitate all procedures to reach our goals of revitalizing the Bethlehem Governorate and elevate it globally as a worldwide center.

We look forward to further collaboration and cooperation in this national mission to serve the citizens of Bethlehem and our visitors. I am confident that you, The Bethlehem Development Foundation are the appropriate organization for this mission. God bless you and the good will that you are accomplishing for Bethlehem and the nation.

Dr. Saed Kawni

Minister of Local Government,



support letters

MINISTER OF TOURISM AND ANTIQUITIES RULA MA'AYAH

State of Palestine

Ministry of Tourism & Antiquities
Minister's Office



Bethlehem 29th January 2014

Mr. Mazen Karam
Bethlehem Development Foundation
Bethlehem.

Subject: Endorsement for Bethlehem Development Foundation BDF

In my capacity as Minister of Tourism & Antiquities of Palestine, I am pleased to endorse the objectives and strategies of the above Foundation, which aims to improve the quality of living of the local communities in Bethlehem and to enrich the quality of experience for international visitors by preserving cultural heritage sites and improving the infrastructure and tourism facilities.

I would like to extend my gratitude to the founders and Board members of BDF and appreciation for the commendable efforts they are making toward Palestine and Bethlehem in particular. Accordingly I express my commitment to support this foundation.

With this endorsement, I therefore expect that all local and international organization would help and support projects and initiatives presented by BDF.



support letters (



FORMER PALESTINIAN PRIME MINISTER SALAM FAYAD



No: P.M/BDF/20/2013 Date: 07/05/2013

Dear Business Leaders and Investors,

The Bethlehem Development Foundation (BDF) represents an important milestone in the economic and spiritual role the Holy city of Bethlehem plays in Palestine. It sets out to showcase economic and social progress for national, regional and international investors, and institutional progress and peaceful integration with the global community.

Numerous initiatives have contributed to the positive indicators we see today regarding sustainable economic growth. Worth mentioning is the Bethlehem Development Initiative (BDI) and its aim to revitalising Bethlehem through its master plan that aims to empower partnerships with the private sector, the public sector and the adoption of policies that secure an enabling environment for investment. In addition, much effort has been devoted to promoting Palestinian products and services, improving local resources, infrastructure and supporting creativity and the use of knowledge.

The BDI is an important opportunity for all to witness the achievement of the international community and both the public and private initiatives in establishing economic reform and investment. We sincerely appreciate the growing international consensus in support of the Bethlehem Development Foundation. Today, we invite the world to join us by contributing to sustainable economic development in Palestine.

I would like to personally invite you to engage in the initiative. The Government stands ready to do its utmost to accelerate sustainable business activity with rule of law and sound financial management.

Sincerely,

ec.

Salam Fayyad Prime Minister

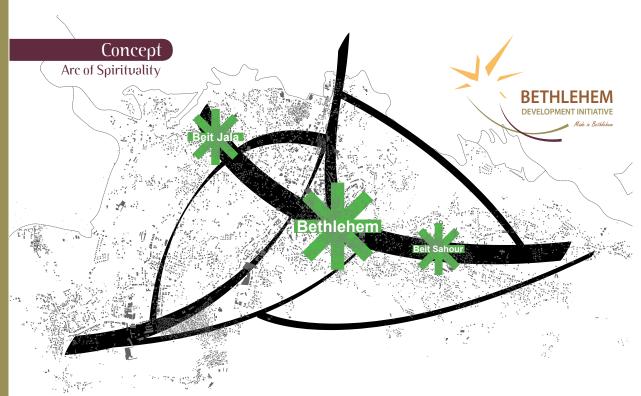
In line with our vision, the Bethlehem Development Initiative has developed key strategic objectives for the development of the Bethlehem Governorate.

- 1. Emphasizing on and revitalizing the Arc of Spirituality linking Bethlehem, Beit Jala, and Beit Sahour
- 2. Enhance Bethlehem as a spiritual centre of Christianity
- 3. Develop Basic Infrastructure including Energy, Water & Waste
- 4. Enhance quality of living through improved education, safety, and hygiene
- 5. Support community development through economic initiatives
- 6. Advance culture & tourism in the urban district
- 7. Establish connectivity and accessibility through a Transportation Master Plan
- 8. Improve the public realm and preserve heritage









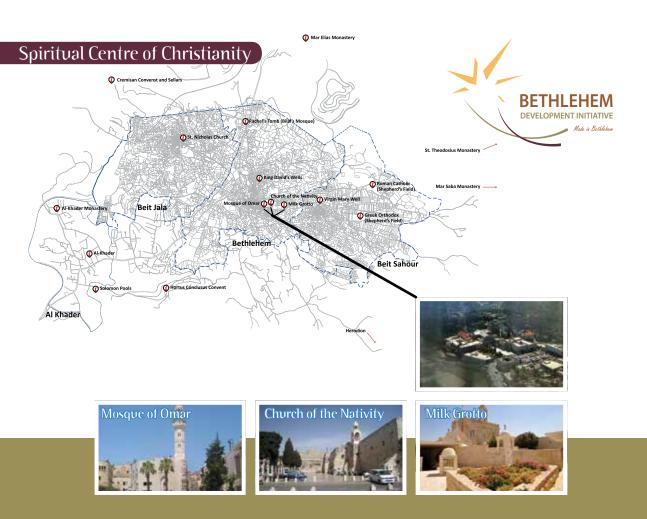






TRANSFORM THE BETHLEHEM GOVERNORATE INTO A VIBRANT SPIRITUAL CENTER OF CHRISTIANITY

- 1. The Bethlehem Development Initiative seeks to transform Bethlehem, the birthplace of Jesus Christ, from its current rundown state into a vibrant spiritual center true to its unique significance.
- 2. The renewed city of Bethlehem shall compare favorably with other Holy cities worldwide.
- 3. To visitors from around the world, whether they come as pilgrims, students, scholars dedicated to interreligious research or as tourists of secular persuasion, Bethlehem shall be the epicenter for the practice, experience, accumulation and dispersion of the nature of everlasting peace.





DEVELOP BASIC INFRASTRUCTURE

Energy

ENHANCE THE EFFICIENCY OF ENERGY USE AND UTILIZATION OF LOW CARBON ENERGY

- 1. Support a program for increasing the use of solar power for heating water through the provision of financial incentives, design guidelines, and technical support.
- 2. Install solar photovoltaic panels on existing street lighting poles and on new poles in all main streets during a period of 24 months.
- 3. Develop brief design and technical guidelines for sustainable and energyefficient new construction and refurbishment of existing buildings as part of municipality building regulations.











DEVELOP BASIC INFRASTRUCTURE

Water

ENHANCE THE EFFICIENCY OF THE WATER AND WASTEWATER NETWORKS, SECURE WATER SOURCES

- 1. Support and facilitate the installation of rainwater harvesting by households, whereby a percentage of all houses are able to collect rainwater for various interior and exterior use.
- 2. Rehabilitate the Solomon Pools project to use rain water collected as an additional water source (1000m3/day). The components of the this project include a Water Treatment Plant (1000m3/day), a new reservoir (2000m3) for treated water, a booster pump (diam 150mm, 1km length) to nearby El Duhaisha reservoir, and a tanker filing station.
- 3. Rehabilitation of all existing wastewater network and developing a wastewater treatment plant of capacity 8000m3/day, whereby treated water will be used for irrigation of areas downstream of the treatment plant.











DEVELOP BASIC INFRASTRUCTURE

Waste

REDUCE WASTE LAND FILLING AND INCREASE THE RECOVERY OF WASTE MATERIALS. WHILST IMPROVING THE COLLECTION AND TRANSPORT OF SOLID WASTE

- 1. Facilitate the segregation of various waste types to allow recovery of waste material and reduce waste sent to landfill, through:
 - Awareness campaign on waste reduction and segregation
 - Provision of segregations bins/containers for households, commercial and public buildings
 - · Identification of the market and end users of segregated and recycled material
- 2. Reduce waste transport costs by providing a solid waste transfer station.
- 3. Convert solid waste to Bio-fuel.











DEVELOP BASIC INFRASTRUCTURE

Access & Movement

ENHANCE CONNECTIVITY BETWEEN VARIOUS VITAL AREAS AND SITES THROUGH A MORE EFFICIENT NETWORK THAT SUPPORTS PEDESTRIAN ROUTE AS WELL SUSTAINABLE TRANSPORT

- 1. Immediate attention to the improvement of the road network. Actions to include pavement works, sidewalks, signage, street lighting and storm water collection.
- 2. Produce a Public Transport Strategy that will include the reduction of current car traffic to and from city centers by providing 25 green buses (each of 40 passengers capacity) to cater for local residents and tourists.
- 3. Pedestrian Circulation: Identify and map pedestrian tourism routes and provide pedestrian over/under pass (over/under Manger Road) to ensure safety of pedestrians







PLEASE USE PEDESTRIAN WALKWAYS



Quality of Life

ENHANCE THE QUALITY OF LIVING THROUGH PROVISION OF IMPROVED EDUCATION, SECURITY, SAFETY AND AIR OUALITY AND ACTIVELY SUPPORTING SOCIAL INCLUSION

- Target improving air quality through supporting green transport by providing 25 green buses (each with 40 passengers capacity) as a replacement of existing buses, and one fueling station.
- Improve access to references and educational material by transforming the old slaughter house into a Public Library accessible to the general public and tourists.
- Allow for more secure, safe and walkable streets and public areas, through the following:
- Removing industrial and inappropriate land use from historic centers
- · Creating additional walkways and reducing vehicular traffic
- Beautifying and landscaping of public squares, major building facades and pedestrian strips
- Enhancing night lighting at all streets and public areas
- Developing sports facilities, children's playgrounds and youth centres
- **Building Health Centres**









Economic

ENHANCE ECONOMIC DEVELOPMENT AND EMPLOYMENT THROUGH CREATING JOB OPPORTUNITIES, DIVERSIFYING ECONOMIC BASE, INCREASING PRIVATE SECTOR ROLE IN LOCAL ECONOMY AND INCREASING CONTRIBUTION OF TOURISM SECTOR TO GDP

- 1. Develop a program for capacity building and vocational training in hotel management, handcrafts, restorations, and relevant touristic and local specialties.
- 2. Increase provision of hotels, boutique hotels, and bed & breakfasts to accommodate increasing number of visitors.
- 3. Identify and preserve agricultural land around the three historic centers. Expand knowledge and training in sustainable agriculture which could increase local food production which, in turn, increase food security for local communities.
- 4. Encourage and support private sector projects and promote public- private partnerships.











Culture & Tourism

IMPROVE TOURIST EXPERIENCE BY PRESERVING AND IMPROVING CULTURAL **HERITAGE SITES**

- 1. List the three historic cores of Bethlehem, Beit Jala and Beit Sahour as historic districts and provide adequate development controls, architectural and restoration guidelines as well as urban design guidelines to regulate the Public Realm
- 2. Preserve and highlight important historic sites and create a National Heritage List. Create a National Heritage Trail including the three historic districts and other important sites such as Shepherd's Field, St. Saba and St. Theodosios Monastery, St. George Monastery, the historic Solomon Pools, Murad Castle, Artas Monastery, and Herodion Palace.
- 3. Identify a Tourist Information Center, provide Tourist Brochures that identify the three historic core areas, highlight other important historic sites, and locate specific tourist trails.









Public Realm

IMPROVE TOURIST EXPERIENCE BY PRESERVING AND IMPROVING CULTURAL HERITAGE SITES

- 1. Beautification and improvement of major public realm areas (ex. Manger Square) includes installation of waste collection bins, improving pedestrian walkways, and creating green areas for recreational activities and playgrounds.
- 2. Support the implementation of green roofs on buildings in Bethlehem with native flora (preferably that do not require much water for maintenance) which will enhance biodiversity, and improve the quality and the urban climate.









project one

SOLID WASTE ABOUT TO BID TENDER FOR PROCUREMENT

A generous donation of \$2.9 Million from the Arab Monetary Fund was secured.

A Cooperative Agreement for the implementation of the Solid Waste Management Project for Bethlehem Governorate was signed between the Bethlehem Development Foundation and the Ministry of Local Governments/Joint Service Council for Solid Waste Management in Bethlehem.

Arabtech Jaradneh Partners & Architects, Engineers Consultants & Project Managers, EMCC Engineering & Management consulting Center were qualified by BDF for the Engineering and Supervision Works.



) project one

SOLID WASTE ABOUT TO BID TENDER FOR PROCUREMENT

A "Solid Waste Management Project for Bethlehem Governorate" Master Plan has been completed. Given the need to build a sustainable framework for Solid Waste Management, the project will follow three phases for the proposed strategy.

The focus in the short-term will be the development and early operation of the new waste collection systems, tendered to the vehicles, containers and central maintenance workshop, and other SWM infrastructure. After the implementation of the new waste disposal system, it is essential to strengthen the frameworks for cost recovery, legislation and enforcement, institutional roles and municipal responsibilities.

The Mid-term focus will be the implementation of technical assistance programs to strengthen these underlying aspects, as well as to focus on the detailed planning and design of sustainable systems.

The longer-term plan is to continue to develop sustainable SWM systems, aligning with Palestinian standards and learning lessons from the implementation of the SWM strategy to ensure continuous improvements in SWM in order to protect the environment and public health.

Main components of the Solid Waste Management Framework:

Legislation and enforcement	Institutional strengthening and capacity development	Data management and use
Waste collection and transport	Reuse and recycling	Management of biodegradable wastes
7 Waste disposal	Finance and cost recovery	Awareness, education and participation



MANGER SQUARE PROGRESSING

As part of the many contributions by the late Mr. Said Khoury (Chairman Honorarium of CCC and founding Chairman of BDF's board of Trustees), this Christmas 2014 will see newly rehabilitated and beautified Manger Square in the center of Bethlehem's hub of religious activity.

OBJECTIVES AND RATIONALE:

Manger Square is Bethlehem's main focal point for local inhabitants and tourists and is currently used for on-street parking. Planning and beautification of Manger square aims at reclaiming the functionality of the square as an open space and its status as an urban landmark.

The project objectives are multifold and include place making, prolonging tourist stay in Bethlehem, creating job opportunities and -improving the open space network and the overall quality of life.

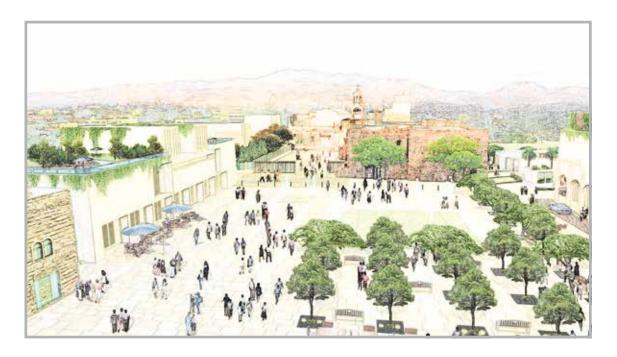
PROJECT SCOPE:

- 1. Implementation of Planning Regulations
 - Developmental Controls: land use, height, build-to-line etc.
 - Urban Design & Architectural Guidelines: street wall streetscape, awnings, fences, signage, greens roofs. rainwater harvesting, treatment of facades and cleaning.
 - Regulation of motorized Traffic and on-street parking
- 2. Beautification of Manger Square
 - Soft and hard landscaping
 - · Street furniture: bench, waste bins, planters, decorative lighting etc.
 - Street lighting
 - Informative Street Signage
 - Shading structures
 - · Civic art and water features
 - Repair and replacement of floor tiles.



project two

MOU WITH THE ARMENIANS



OBJECTIVES AND RATIONALE - CITY CENTER PROJECT:

Located at the southern border of Manger Square, we propose the integration of a multipurpose automated parking building with the existing slope.

It will host commercial activities built around an inner courtyard aligned with the neighbouring buildings.

Outdoor cafes and courtyards will be integrated into the design overlooking the old quarter.





EFFICIENT LUMINAIRES FOR STREET LIGHTING

The project proposes efficient luminaires for street lighting in the Bethlehem Governorate. Funding has been awarded by The Arab Monetary Fund through the Aqsa fund managed by the Islamic Development Bank for a total of US\$1.2M. Municipalities of Battir, Hussan, and Za'atara main streets will also be included as pilot projects.

The roads along the procession routes from Jerusalem Gate to the Church of Nativity and to the Shepherds Fields are the portions of the Bethlehem road network that will be rehabilitated.

The photovoltaic panels will be installed on the existing poles which will convert the solar energy to electrical energy during day time. The produced electrical energy will be fed directly to the JDECO network through a BI-directional electrical meter which will measure the produced electrical energy during the day time. This electrical energy will be re-fed to street lighting networks. During the night time, the street lighting luminaries will consume energy from JDECO network through the consumption meters.

OBJECTIVES AND RATIONALE:

- 1. Rehabilitate the existing street lighting networks, while being environmentally conscious
- 2. Reduce the electricity expenses generated by street lighting
- 3. Pave the way towards making the local authorities more sustainable



SOLID WASTE WORKSHOP 2014

A workshop was conducted on the 1st of May, 2014 by Bethlehem Municipality and the Solid Waste Shared Services Council entitled "Towards a cleaner and more beautiful environment in the Bethlehem Governorate."

The workshop was organised by the Joint Services Council for Solid Waste Management in coordination with Bethlehem Development Foundation.

The workshop included a lecture and a tribute to the health workers on the occasion of Labor Day.







UPFI DELEGATION VISIT BETHLEHEM

UPFI (Urban Projects Finance Initiative) delegation visited Bethlehem on the 17th of February 2014. Union For the Mediterranean (UFM) co-sponsored the Urban Projects Finance Initiative (UPFI), which aims to create a pipeline of 10 to 15 innovative projects on Sustainable Urban Development in the Southern Mediterranean region, with a financial framework of 5 million Euros.

BDF presented the Christmas Procession Routes Project which was short listed by UPFI out of five proposals as one of two promising projects to be supported in Palestine. BDF is hopeful to get UPFI approval for funding the project.





TOURISM WORKSHOP

A workshop was held at Solomon Pools on the 29th of April, 2014.

The workshop's theme centred on finding a complete unified Master plan and vision for developing Tourism in Bethlehem

BDF presented proposed tourist and cultural projects and have established a cooperative relationship with the Ministry of Tourism & Antiquities. The delegation discussed BDF's proposed Christmas Procession Routes Project, a project in the Herodian area and at Solomon Pools.







RIGHT TO MOVEMENT PALESTINE MARATHON 2014

The Bethlehem Development Foundation sponsored the Right to Movement, Palestine Marathon 2014 for the second time. Palestine held its second annual marathon last week in the West Bank city of Bethlehem. There were roughly 3,000 local and international participants. Personal goals were achieved, categories of prizes awarded, and records broken.

The Palestinian marathon was a symbolic step towards breaking the control over movement. The race started at the Church of the Nativity in Manger Square, passed the Separation Barrier, and entered the two refugee camps of Aida and Dheisheh.





BET LAHEM LIVE FESTIVAL 2014

The Bethlehem Development Foundation sponsored the Bet Lahem Live Festival for the second time. The Bet Lahem Live Festival is the first Palestinian festival of its kind, exploring the intersections of culture, justice and faith in our communities globally.

The Bet Lahem festival organized by the Holy Land Trust, a local NGO set up by Palestinian Christians in Bethlehem, was a resounding success. It brought local and international attention to a neglected part of the birthplace of Jesus. Held in the old city Bethlehem with activities throughout the city's Star Street, the festival has done a great deal to revive a forgotten and historic part of the city through mixing music and entertainment with the need to strengthen the steadfastness of Palestinians.







sample potential projects



Sector	Project	Est. Cost \$	Est. Time Mth	Description
Education	Bethlehem Preschools for All	\$1,000,000	12	A Social Enterprise that provides a unified system of preschooling based on quality, affordability, accessibility, and relevance for the 60% of eligible children who are disadvantaged for lack of participation.
Energy	Efficient Street Lighting	\$1,200,000	15	The roads along the procession routes will be rehabilitated to have highly efficient LED luminaires equipped with Solar Photovoltaic panels mounted on the lighting poles that will convert solar energy to electrical energy and store it in a battery. It is expected that LED lights will reduce the energy consumption of street lighting by almost 75%.
Sports	Beit Jala Municipality Football Field	\$648,000	4	Beit Jala Municipality has prepared all necessary plans and studies through the engineering department to start the rehabilitation process of the existing football field. The works include earth works, sub base and base course works, artificial turf works, concrete works, fence and gates works, and construction works.
Sports	Five Football Stadium	\$60,000	3	Design, build, and complete a Five Football Stadium with all needed facilities. The project is to enhance sports in the city through arranging football teams from the youth. Four men and three women from the citizens of the city will operate the stadium which is managed by the municipality.

The projects listed above are indicative and are under development.

sample potential projects

Sector	Project	Est. Cost \$	Est. Time Mth	Description
Sports	Mini Soccer Field	\$90,000	6	There is a big shortage in children's playground in Bethlehem. Creating such amenities on 1000m2 of municipal land will help improve the open space network and the quality of life. This will Improve community infrastructure in Bethlehem.
Commercial	City Center at Manger Square	\$17,500,000	24	Located at the southern border of Manger Square, the Armenian parking lot closes very early, at 15:00. Its location and use as a parking is essential to the functioning of the square, especially after pedestrianizing the section between the two squares. A five story building is proposed including public space, automated parking, cafes, parks and commercial purposes.
Transport	Transport Master Plan	\$1,425,000	6	The Transport Master Plan aims to develop an integrated strategy of a sustainable multimodal transportation system that enhances pedestrian connectivity in Bethlehem, Beit Jala, and Beit Sahour, and encourages the use of public transport. In order to assess the traffic operations and physical conditions of the road network and the transport modes, data will be collected regarding the roads and intersections. Detailed investigative studies and analyses will be produced to describe the state of each transport component, the underlying causes of failing traffic operations, as well as recommendations to alleviate their effects.
Transport	Northern & Southern Ring Road (Study)	\$300,000	4	Extension of the Northern and Southern ring roads to bypass Beit Jala, in line with future growth plans to relieve the core area of Beit Sahour and Bethlehem.

The projects listed above are indicative and are under development.

information (



The Bethlehem Development Foundation is a Non-Profit Organization registered under Law No. (1) On Charitable Associations and Civil Society Organizations, Ministry of Interior.

> **NGO Registration Number BL-3347-SD**

> > **Principal Office Bethlehem Development Foundation** P.O.Box 26, Bethlehem, Palestine

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Executive Director Mazem Karam

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External Auditors Deloitte



B E T H L E H E M D E V E L O P M E N T F O U N D A T I O N

